FY2021-22 and FY2022-23 HSH Proposed Budget

Local Homelessness Coordinating Board
June 7, 2021

http://hsh.sfgov.org
FY21-23 HSH Budget Highlights

- **Historic Expansion in Permanent Supportive Housing**
  - ~$400 million one-time investment from local and federal sources
  - Ongoing operations and services supported by Our City, Our Home (Proposition C) funding

- **Prioritize funding across entire Homelessness Response System**
  - Prevention, housing stabilization, emergency shelter, and housing expansion

- **Leverage $1 billion in funding over the next two fiscal years**
  - ~$750 million from Our City, Our Home funds

[http://hsh.sfgov.org](http://hsh.sfgov.org)
## Proposed FY2021-23 Budget Overview

<table>
<thead>
<tr>
<th></th>
<th>Adopted FY19-20 Budget</th>
<th>Adopted* FY20-21 Budget</th>
<th>Proposed* FY 21-22 Budget</th>
<th>Change From FY21</th>
<th>Proposed* FY22-23 Budget</th>
<th>Change From FY22</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Budget</strong></td>
<td>$367.7</td>
<td>$852.1</td>
<td>$671.8</td>
<td>($180.3)</td>
<td>$596.1</td>
<td>($75.7)</td>
</tr>
<tr>
<td><strong>Revenue</strong></td>
<td>$166.3</td>
<td>$615.5</td>
<td>$399.4</td>
<td>($216.1)</td>
<td>$355.4</td>
<td>($44.0)</td>
</tr>
<tr>
<td><strong>General Fund Support</strong></td>
<td>$201.3</td>
<td>$236.6</td>
<td>$272.4</td>
<td>$35.8</td>
<td>$240.7</td>
<td>($31.7)</td>
</tr>
</tbody>
</table>

*Includes COVID-19 emergency funding
## Year-Over-Year Revenue Changes

<table>
<thead>
<tr>
<th>Source</th>
<th>Proposed Budget, $M</th>
<th>Change from Prior Year, $M</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>FY 20-21</td>
<td>FY 21-22</td>
</tr>
<tr>
<td>FEMA Revenue</td>
<td>141.5</td>
<td>-</td>
</tr>
<tr>
<td>State Homelessness Aid</td>
<td>69.0</td>
<td>-</td>
</tr>
<tr>
<td>State Whole Person Care</td>
<td>20.6</td>
<td>10.7</td>
</tr>
<tr>
<td>OCOH Prop C Funding</td>
<td>295.2</td>
<td>299.0</td>
</tr>
<tr>
<td>HUD Grants</td>
<td>61.8</td>
<td>61.9</td>
</tr>
<tr>
<td>Human Services Care Fund</td>
<td>19.7</td>
<td>18.8</td>
</tr>
<tr>
<td>Recoveries/Work Order</td>
<td>7.8</td>
<td>7.0</td>
</tr>
<tr>
<td>Capital Funds</td>
<td>-</td>
<td>2.0</td>
</tr>
<tr>
<td>Revenue Subtotal</td>
<td>615.5</td>
<td>399.4</td>
</tr>
<tr>
<td>General Fund Support</td>
<td>236.6</td>
<td>272.4</td>
</tr>
<tr>
<td>Total</td>
<td>852.1</td>
<td>671.8</td>
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Our City, Our Home Fund (Proposition C)

- Mayor's Budget reflects **95% alignment** with funding recommendations of Our City, Our Home Oversight Committee

- **$49.3 million** in approved spending for **immediate needs** (December 2020)

- **$746.2 million** proposed spending in FY21-22 and FY22-23 for HSH:
  - Create **2,500 – 3,000** new housing placements
  - Prevent homelessness and ensure housing stability for **8,000** interventions
  - Support new and interim shelter and maintain COVID-19 response
FY21-23 HSH Position Summary

<table>
<thead>
<tr>
<th></th>
<th>*Adopted FY20-21</th>
<th>*Proposed FY21-22</th>
<th>Change from FY20-21</th>
<th>Proposed FY22-23</th>
<th>Change from FY21-22</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Full-Time</strong></td>
<td>156.9</td>
<td>221.5</td>
<td>64.6</td>
<td>192.1</td>
<td>(29.4)</td>
</tr>
<tr>
<td><strong>Equivalents (FTE)</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Includes COVID temporary staffing

**New HSH positions to support expansion:**

- Housing, Housing Subsidies and Services
- Prevention and Program Solving
- New Safe Sleep and Street Wellness teams
- Data & Performance and ONE System Project
- New Equity Trainer

- New Facilities, Contracts, Fiscal, HR, and IT positions
- Additional Public information and External Affairs
- Creation of Advanced Planning team
- One-time Temporary staffing for Shelter-In-Place hotel operations and rehousing

http://hsh.sfgov.org
Two-Year Budget by Service Area: FY21-23

- Housing: 60%
- Temporary Shelter: 21%
- Prevention: 8%
- Outreach: 1%
- Health Services: 2%
- Coordinated Entry: 1%
- HSH Admin & Prgrm Delivery: 7%

http://hsh.sfgov.org
Two-Year Budget by Population: FY21-23

- Families: 11%
- Transition-Aged Youth: 10%
- Veterans: 1%
- Adults/Mixed: 78%
## FY21-23 Capital Investments

<table>
<thead>
<tr>
<th>Capital Project</th>
<th>FY21-22</th>
</tr>
</thead>
<tbody>
<tr>
<td>MSC South Adult Shelter, 525 5th Street - Phase 2 Improvements (Phase 1 funded by 2016 Public Health &amp; Safety Bond)</td>
<td>$8.5</td>
</tr>
<tr>
<td>Next Door Adult Shelter, 1001 Polk Street – Phase 2 Improvements (Phase 1 funded by 2016 Public Health &amp; Safety Bond)</td>
<td>$2.0</td>
</tr>
<tr>
<td>Shelter Seismic Evaluations and Upgrades (Leveraging FEMA grant) for 260 Golden Gate, MSC South and Next Door Shelters</td>
<td>$2.0</td>
</tr>
</tbody>
</table>

**Total Funding ($ in Millions)** $12.5M
Proposed FY21-23 Budget Highlights
FY21-23 New Housing Investments Highlights

- Acquire and Operate **800 - 1,000 New Units** of Permanent Supportive Housing
- Increase **Flexible Housing Pool Subsidies** by **1,495 units**
- Expand **Medium-Term Subsidies and Workforce Support**
- Implement **887 new Emergency Housing Choice Vouchers**
FY21-23 New Housing Services, Stabilization

- Increase **Clinical** and **Health Services** in Permanent Supportive Housing through DPH roving clinical teams.

- Cap all **Permanent Supportive Housing** rents in the City's portfolio to **30% of tenant income** to assist **2,800 tenants** remain stably housed.

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FY21-23 Prevention and Problem Solving

- Expand "Problem Solving Plus" Rental Assistance to assist 1,000 – 1,500 households.

- Implement new Homelessness Prevention Financial Assistance and Services Initiative through regional collaboration to support up to 2,000 interventions.

- Expand Eviction Prevention and Housing Stabilization in partnership with MOHCD to provide up to 2,500 interventions.
FY21-23 Temporary Shelter and Outreach

Expand Emergency Shelter with New Service Models
- Build and operate two Safe Parking sites
- Continue operations of 40-room non-congregate emergency family shelter program
- Purchase Lower Polk TAY Navigation Center at 888 Post Street (Bond Funds)

Continue COVID-19 Alternative Shelter Response
- Continue Safe Sleep Program Pilot of ~260 tents
- Maintain 120 RV/Trailers in the Bayview as an emergency intervention

Street Outreach Expansion
- Street Wellness Response Teams will include SFHOT, community paramedics and SFFD EMTs.

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Shelter-in-Place Rehousing

- In response to COVID-19, San Francisco opened **25 Shelter in Place (SIP) Hotels** that have served over **7,600** unique individuals during the pandemic.

- City's commitment: provide **stable exits** to guests in SIP hotels through **rehousing** and utilization of **new and existing resources** within the system of care.

- Proposed FY21-23 budget assumes **FEMA support** for the SIP hotel program will end as of **September 30, 2021**.

- Gradual ramp-down through **April 2022**.

- **$110 million** to maintain the SIP hotel program from **July 2021 - April 2022**.

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Questions