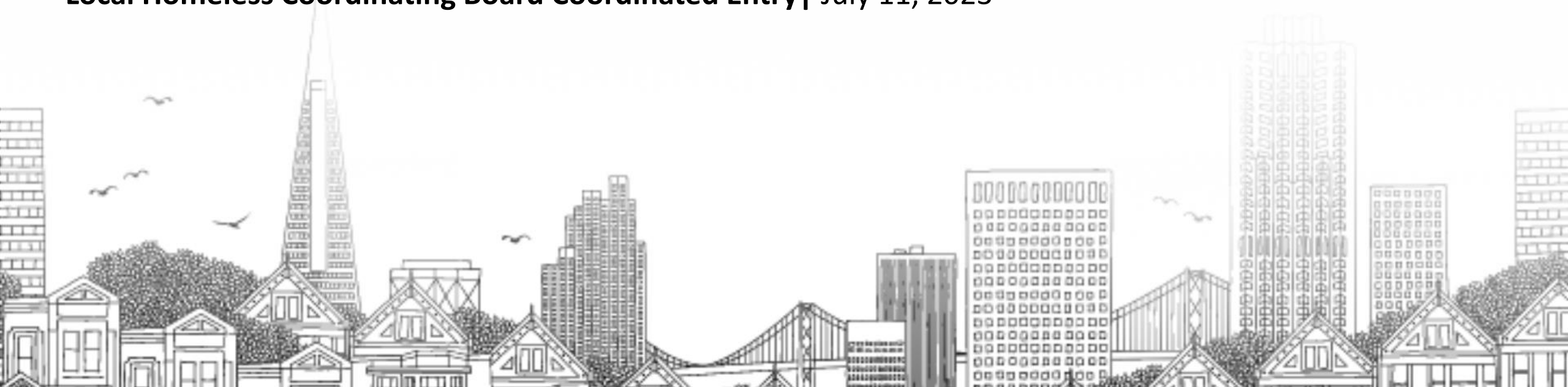




DEPARTMENT OF  
HOMELESSNESS AND  
SUPPORTIVE HOUSING

# Coordinated Entry

**Local Homeless Coordinating Board Coordinated Entry | July 11, 2023**



# Agenda

- I. **Welcome and Introductions**
- II. **Coordinated Entry Update**
- III. **Administrative Review Process**
- IV. **Rapid Rehousing/Lake Merced**
- V. **CE Redesign Implementation Update**
- VI. **General Public Comment**
- VII. **Adjournment**



# What is Coordinated Entry?

- "Front door" of San Francisco's Homelessness Response System.
- Consistent, streamlined process for households experiencing homelessness to access available housing and community resources needed to resolve their housing crisis.
- Organizes the Homelessness Response System with:
  - A centralized **data system**.
  - Problem Solving interventions and Prioritization method for available HSH-funded housing resources.

## Goals:

Create equity and fairness.

Support decision-making to resolve housing crisis.

Increase the efficiency of local response systems.



Person or Family Seeking Help



Encampments



Street Outreach



Mainstream Systems



# COORDINATED ENTRY

## ACCESS POINTS

Problem Solve + Assess + Prioritize + Refer



Temporary Shelter



Rapid Rehousing



Permanent Supportive Housing



Housing Ladder



Other Independent Housing



Uses a **coordinated approach** to **permanently** house people as quickly as possible and prevent more people from becoming homeless.



# Accessing Coordinated Entry

[Visit the HSH website for current locations & hours.](#)

- People experiencing homelessness can visit **Access Points** located throughout San Francisco.
- Access Points are set up by subpopulation: **Adult, Family, Youth (TAY)**. People may fall into more than one subpopulation and have a choice which Access Point to utilize services.

## ADULT

- Over the age 18; or
- Under 18 who has been legally emancipated

## FAMILY

- One or more adults with minor children; or
- One or more adults that includes a person who is pregnant\*

## TRANSITIONAL AGE YOUTH (TAY)

- Ages between 18 - 24; or
- Under 18 who has been legally emancipated
- Ages between 25 - 27 if known to Coordinated Entry before the age of 25.

- **Survivors of violence** can be served by all Access Points. Emergency services also available through [domestic and family violence resources](#)
- \*Person who is pregnant can be served all Access Points

# Problem Solving

- **Problem solving is an intervention** offered at the Access Points. Staff will engage in exploratory conversations to help identify possible pathways to resolve their housing crisis **without the need for shelter or ongoing support.**
- The foundation of Problem Solving is a creative, strengths-based conversation(s) that helps people explore all safe housing options available to them – the person or household drives their own solutions. Problem Solving interventions include:
  - Housing location assistance
  - Travel and relocation support
  - Financial assistance
  - Connections to employment
  - Reunification, mediation, and conflict resolution
  - Referrals to a range of community services

[Learn more about Problem Solving on the HSH website.](#)



# Housing Primary Assessment

- If the household is not initially able to resolve their housing crisis through Problem Solving, they are offered a Housing Primary Assessment.
- The Housing Primary Assessment is an interview tool used to assess three main criteria:
  - **Vulnerability:** experience of trauma and violence, physical and behavioral health, and use of crisis services, among other factors.
  - **Barriers to housing:** includes legal issues, income, and overall resources available.
  - **Chronicity of homelessness:** duration and frequency of homelessness

[Learn more about the Adult/TAY or Family Housing Primary Assessment](#)

# Prioritization

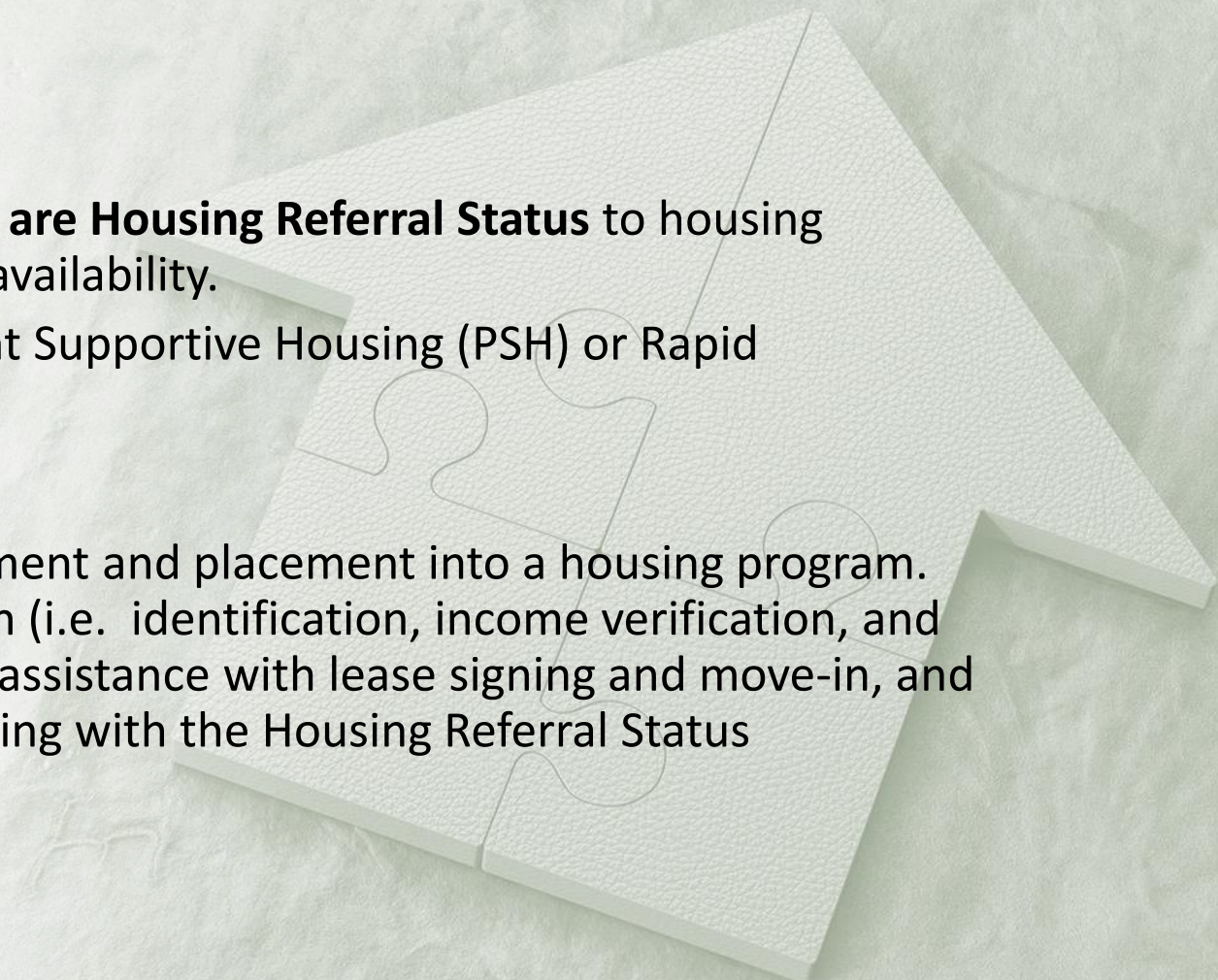
- Since housing in San Francisco's Homeless Response System (HRS) is *limited*, Coordinated Entry prioritizes those with the highest needs to available housing. HSH estimates what proportion of households will be Housing Referral Status or Problem Solving Status:
- **Housing Referral Status:** people experiencing homelessness who are prioritized for housing based on their health *vulnerability, barriers to housing, and chronicity of homelessness*
  - Households are placed in a housing queue and referred to available housing programs.
- **Problem Solving Status:**
  - Households are provided continuous Problem Solving interventions to identify *other* pathways without needing to access the Homelessness Response System. These can include housing location assistance and relocation support outside San Francisco.

**Both Housing Referral Status and Problem Solving Status represent a path to permanent housing.**



# Referral

- **The process of matching households that are Housing Referral Status** to housing programs based on eligibility criteria and availability.
  - Households are referred to Permanent Supportive Housing (PSH) or Rapid Rehousing (RRH).
- **Housing navigation:** Facilitates the enrollment and placement into a housing program. Includes support with document collection (i.e. identification, income verification, and other documents requested by provider), assistance with lease signing and move-in, and coordination with providers who are working with the Housing Referral Status Household.

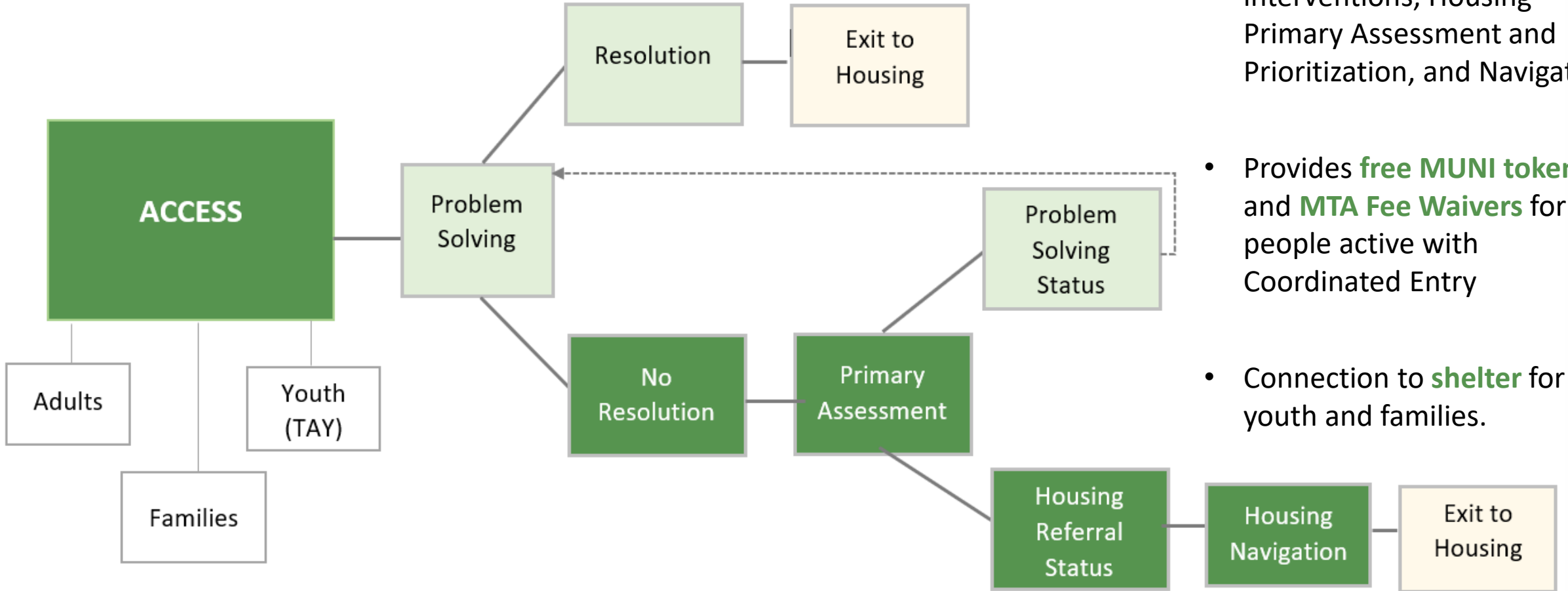


# Connection to Permanent Housing Programs

- **Permanent Supportive Housing (PSH)** – long-term rental assistance with a range of supportive services including case management and housing retention assistance
- **Rapid Rehousing (RRH)** – time-limited rental assistance (subsidy) that gradually decreases as the Household stabilizes and assume full responsibility for rent. Household live in private-market units and access supportive services, including case management and housing retention assistance.

[Learn more about HSH Program Types here](#)

# Coordinated Entry Workflow



## What happens at an Access Point?

- Provides Problem Solving interventions, Housing Primary Assessment and Prioritization, and Navigation.
- Provides **free MUNI tokens** and **MTA Fee Waivers** for people active with Coordinated Entry
- Connection to **shelter** for youth and families.

# Coordinated Entry Administrative Review

# Coordinated Entry Administrative Review

- During the housing assessment, *if a person(s) is unable to adequately self-report their **vulnerability, barriers to housing, and chronicity of homelessness***, then a provider or case manager working closely with the person(s) can request an Administrative Review.
  - Person(s) cannot request an Administrative Review for themselves.
  - Only for person(s) identified as Problem Solving Status
- The result of the Administrative Review is either an affirmation of Problem Solving Status or reassignment to Housing Referral Status.
  - Housing Referral Status households will be placed on a housing queue.
- Learn more in the adopted [Coordinated Entry Written Standards](#)

# Administrative Review Criteria

- 1) Does the person(s) have a recent housing assessment?
  - Six (6) months for Adult/Youth
  - Ninety (90) days for Families
- 2) Based on the housing assessment, is the person(s) identified as Problem Solving Status?
- 3) Was the person(s) able to fully communicate their **vulnerability, barriers to housing and homeless history** during the assessment?
  - For example, person is experiencing a serious mental health condition and unable to articulate or self-advocate.

**If Yes to all of the above, a provider/case manager can submit an Administrative Review.**

**The Administrative Review is available to all populations experiencing homelessness: Adults, Families, and Youth**

# Submitting an Administrative Review Request

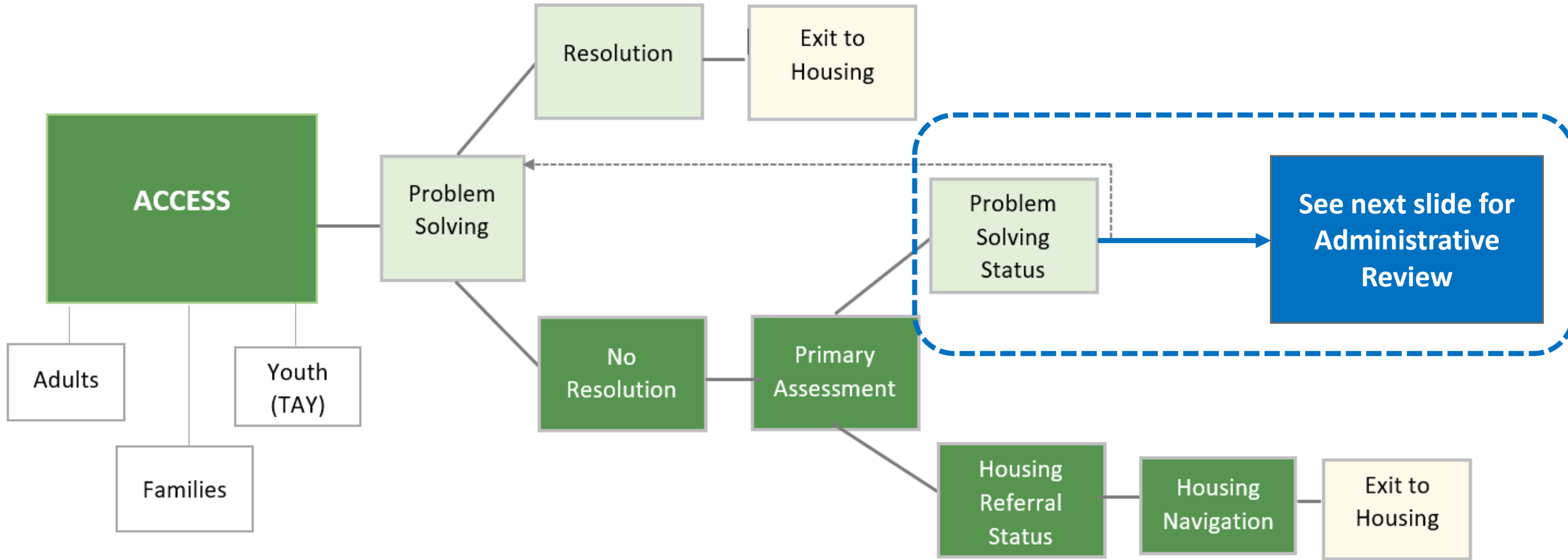
- 1) Visit the [Administrative Review page on the HSH website](#)
- 2) Complete the [Administrative Review Form](#)
  - The form includes additional questions regarding disabling conditions (e.g. Activities of Daily Living) criminal justice history, housing history, medical history, mental health history, substance use, and functional ability.
- 3) Email completed form to [HSHAdminReview@sfgov.org](mailto:HSHAdminReview@sfgov.org)



## Point of Contact:

HSH Prioritization Coordinator, Mikaela Merchant

# Coordinated Entry Workflow

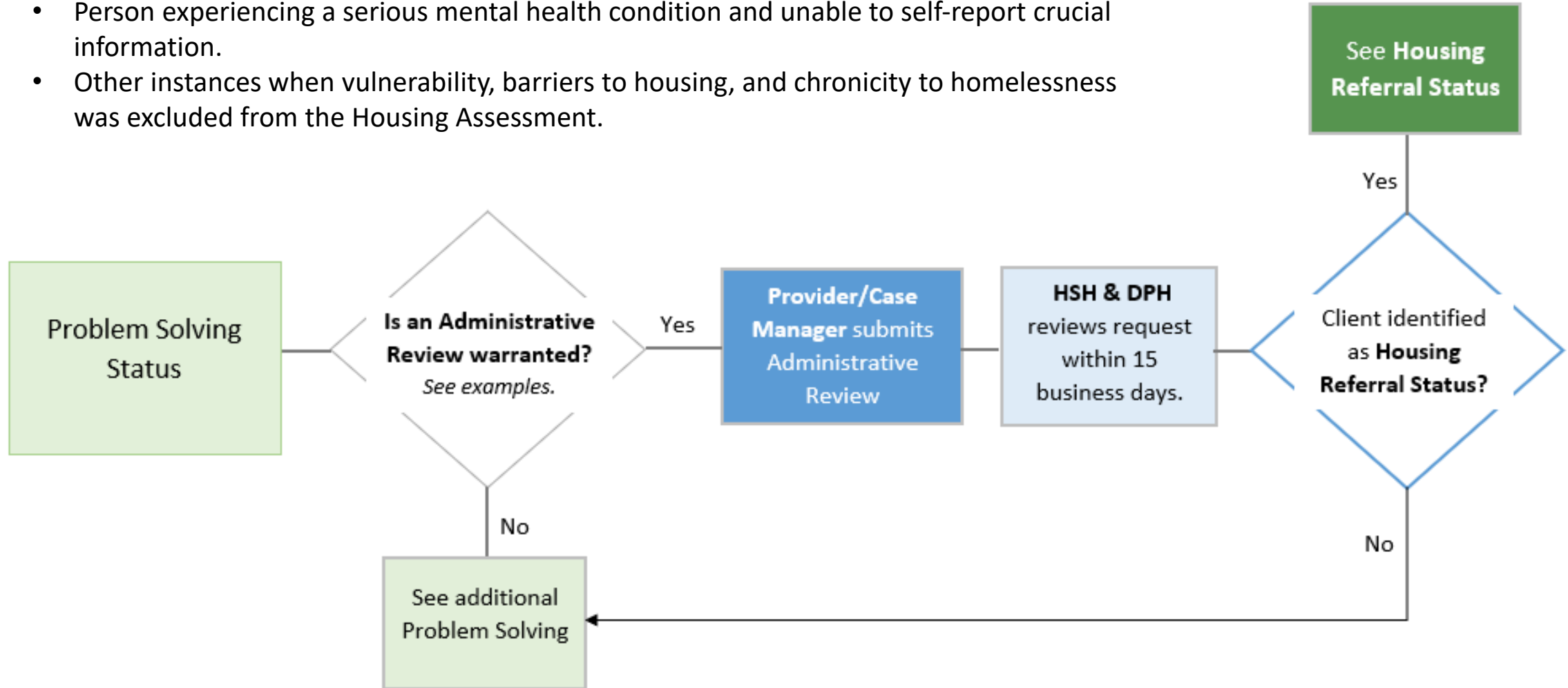


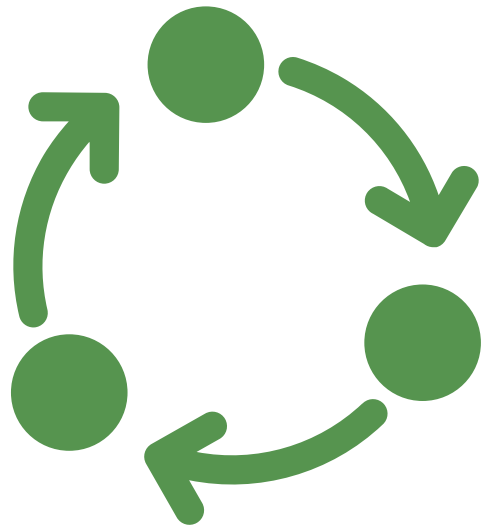


# CE Workflow with Administrative Review

## Examples of when to submit an Administrative Review:

- Person experiencing a serious mental health condition and unable to self-report crucial information.
- Other instances when vulnerability, barriers to housing, and chronicity to homelessness was excluded from the Housing Assessment.





# Learning Opportunities

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- Pain points
- Families
- DPH Partnership
- CE Redesign



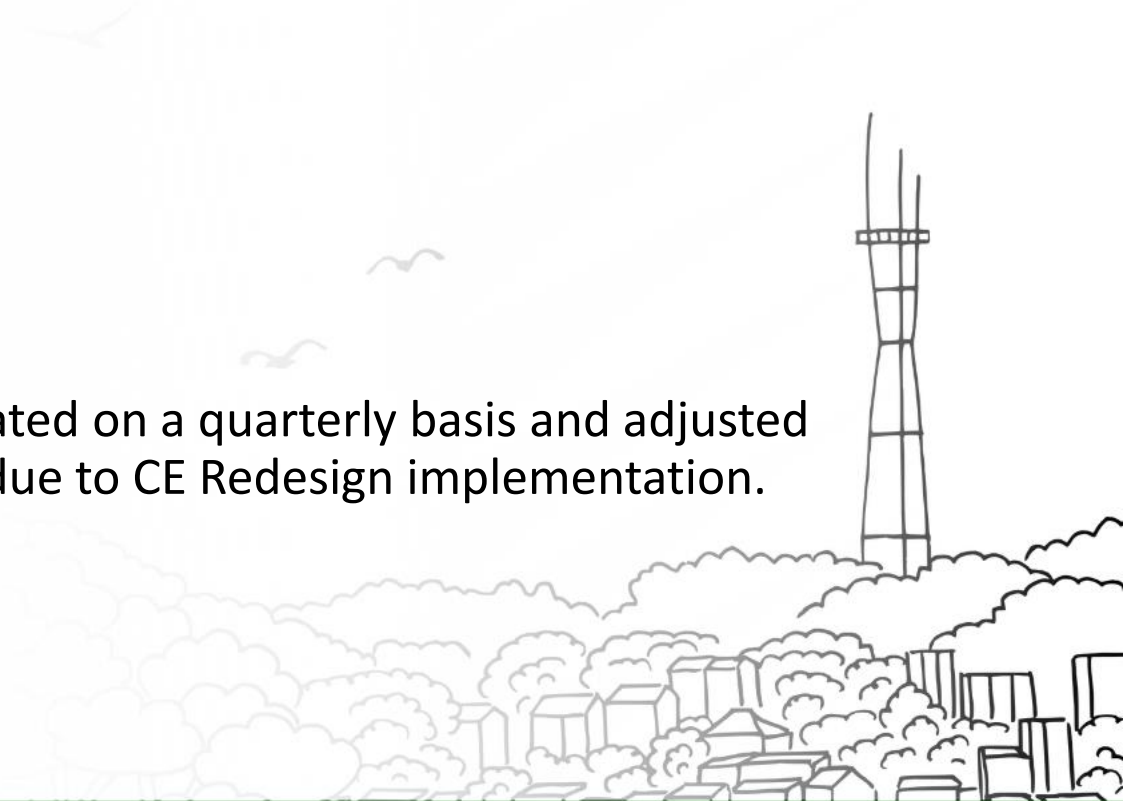
DEPARTMENT OF  
HOMELESSNESS AND  
SUPPORTIVE HOUSING

# Prioritization Policy

## Housing Referral Status Range Memo

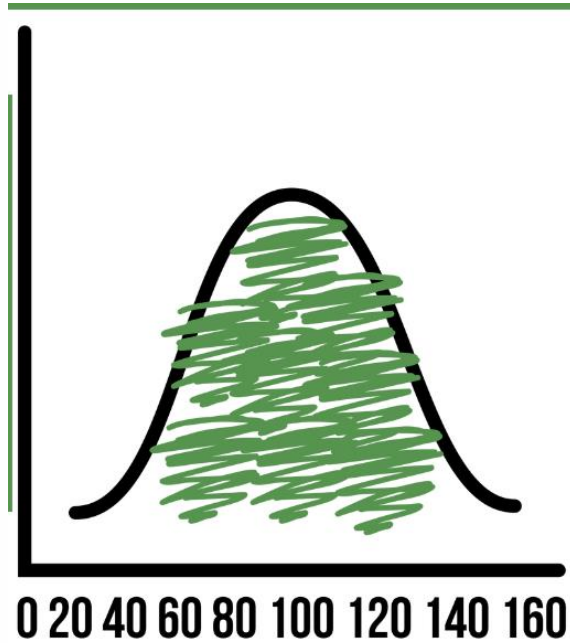
Effective January 26, 2023

Score ranges for Housing Referral Status households are evaluated on a quarterly basis and adjusted based on overall housing capacity. Ranges remain unchanged due to CE Redesign implementation.



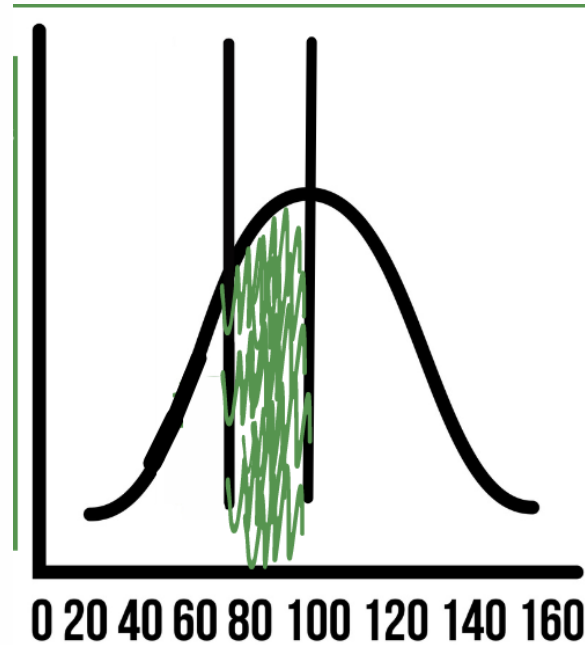
# Housing Referral Status Range: Family

CalWORKs for Housing Support Program (HSP) RRH  
0+



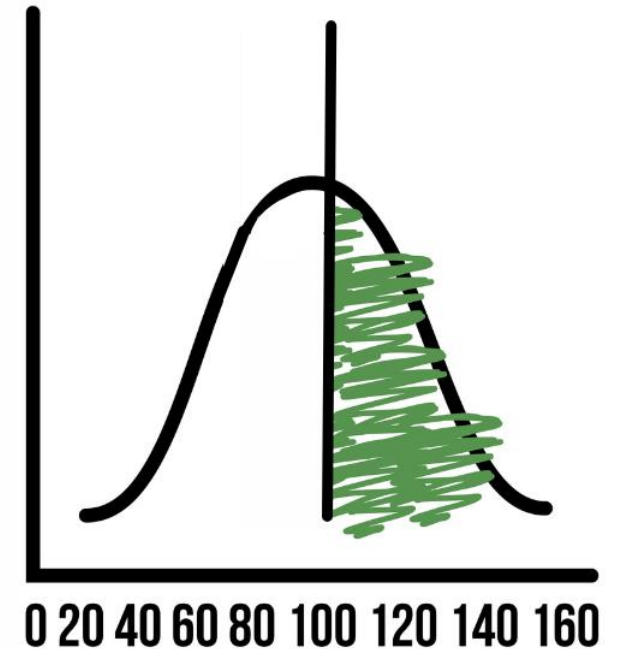
HSH and our partners never revoke Housing Referral Status from people experiencing homelessness due to a change in Housing Referral Status threshold, so any person experiencing homelessness who is Housing Referral Status before a threshold adjustment, remains Housing Referral Status after the threshold adjustment. (1/22)

Family Rapid Rehousing (RRH)  
65-104



HSH and our partners never revoke Housing Referral Status from people experiencing homelessness due to a change in Housing Referral Status range, so any person experiencing homelessness who is Housing Referral Status before a range adjustment, remains Housing Referral Status after the range adjustment. (1/22)

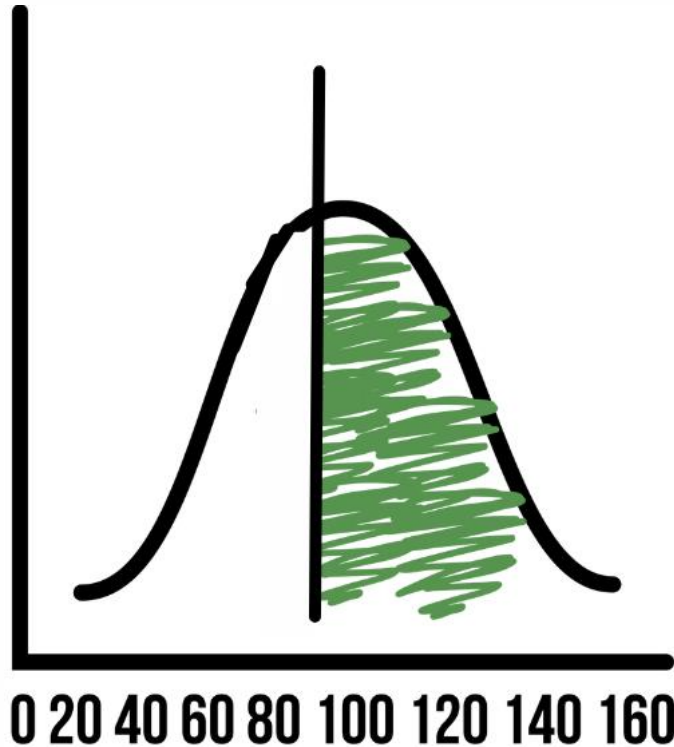
Family Permanent Supportive Housing (PSH)  
105-160\*



HSH and our partners never revoke Housing Referral Status from people experiencing homelessness due to a change in Housing Referral Status threshold, so any person experiencing homelessness who is Housing Referral Status before a threshold adjustment, remains Housing Referral Status after the threshold adjustment. (1/22)

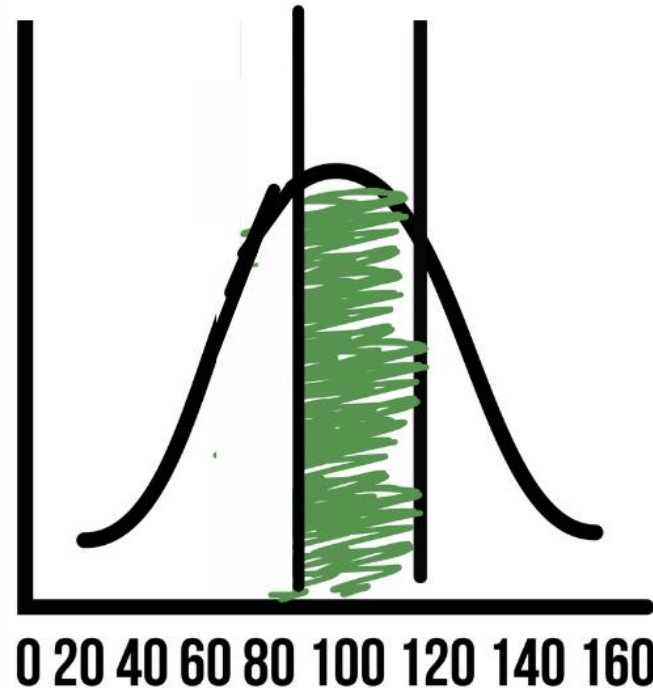
# Housing Referral Status Range: Adult

**Veterans PSH**  
90 - 160



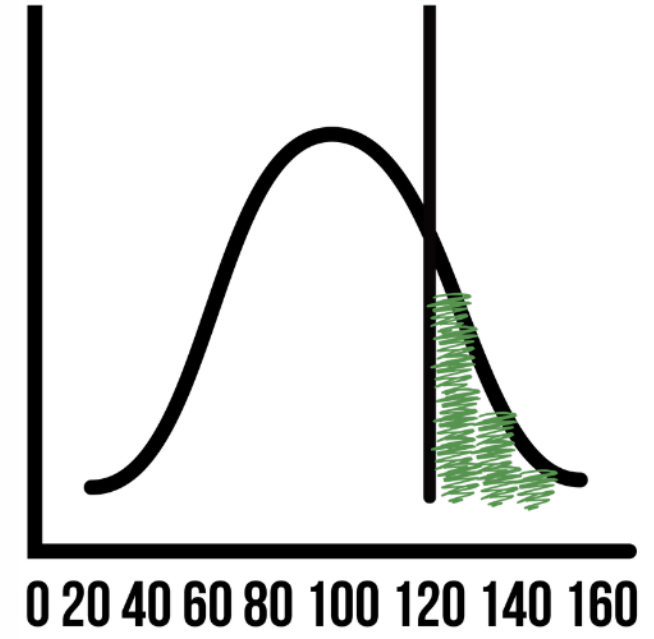
HSR and our partners never revoke Housing Referral Status from people experiencing homelessness due to a change in Housing Referral Status threshold, so any person experiencing homelessness who is Housing Referral Status before a threshold adjustment, remains Housing Referral Status after the threshold adjustment. (2/22)

**Adult CAAP PSH**  
90 - 122



HSR and our partners never revoke Housing Referral Status from people experiencing homelessness due to a change in Housing Referral Status threshold, so any person experiencing homelessness who is Housing Referral Status before a threshold adjustment, remains Housing Referral Status after the threshold adjustment. (2/22)

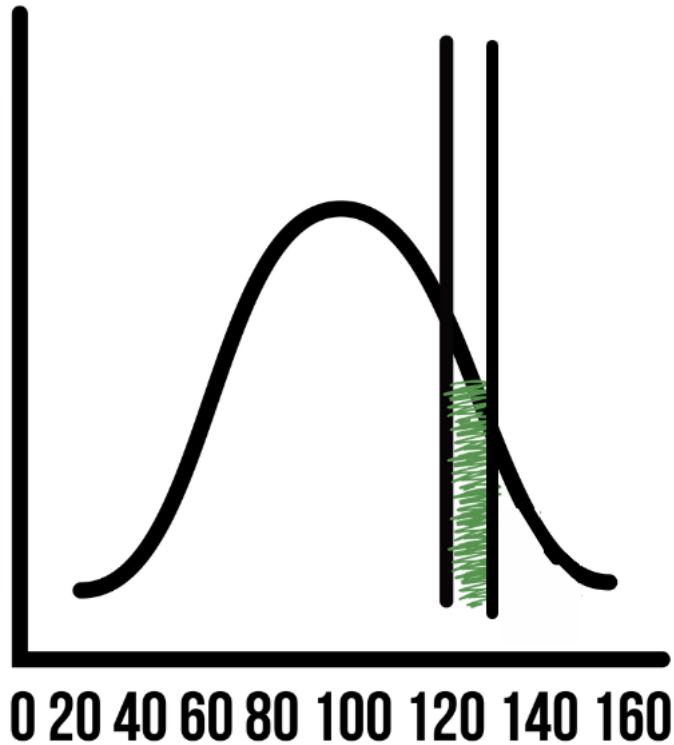
**Adult PSH**  
123 - 160



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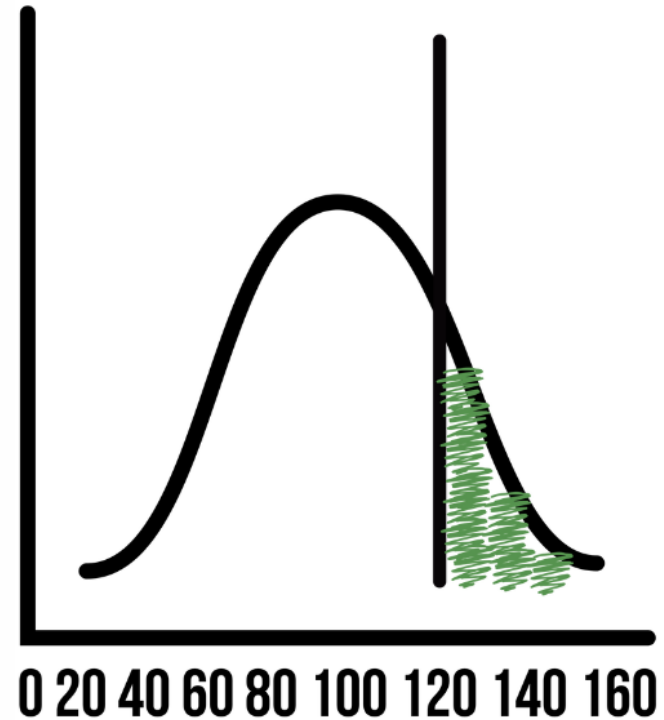
# Housing Referral Status Range: Youth

Youth RRH  
115 - 122



HSR and our partners never revoke Housing Referral Status from people experiencing homelessness due to a change in Housing Referral Status threshold, so any person experiencing homelessness who is Housing Referral Status before a threshold adjustment, remains Housing Referral Status after the threshold adjustment. (2/22)

Youth PSH  
123 - 160



HSR and our partners never revoke Housing Referral Status from people experiencing homelessness due to a change in Housing Referral Status threshold, so any person experiencing homelessness who is Housing Referral Status before a threshold adjustment, remains Housing Referral Status after the threshold adjustment. (2/22)

# Coordinated Entry Access Partners

- **Access Partners** are other public entities that frequently serve people who are unhoused in SF but do have HSH contracts with Coordinated Entry (examples: Department of Public Health, SF Homeless Outreach Team.)
- Staff at these organizations can conduct **Housing Primary Assessments**.

## Multidisciplinary Team (MDT)

Coordination between Human Services Agency, HSH, and other external partners (example: Bay Area Legal Aid, Housing and Disability Advocacy Program.)



Goal to ensure **Adults or Youth of temporary shelters** have:

- Met with a Coordinated Entry Access Point for Problem Solving, Assessment, and Prioritization.
- Applied for all potential public benefits such as Supplemental Security Income (SSI), CAAP (cash aid), CalFresh, and Medi-Cal.

# Multidisciplinary (MDT) Site Schedule

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• **July 25 – 28, 2023**

Tuesday – Friday

**9:00am – 3:00pm**

• [525 5th St](#), **MSC South**  
Muti-Service Center South





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# Adults Rapid Rehousing & Lake Merced



# San Francisco Coordinated Entry Redesign Updates

## Implementation Committee

Local Homeless Coordinating Board Coordinated Entry Committee

Chair Reverend Megan Rohrer

Ashley Qiang, HSH

Cynthia Nagendra, HSH

7/11/23

# Implementation Committee

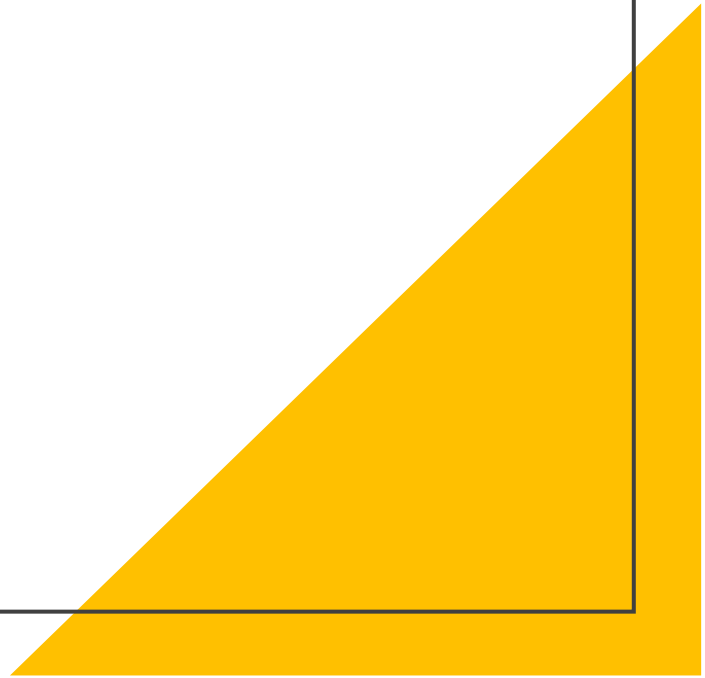
- Committee will serve as a key partner to operationalize the redesign workgroup's recommendations
  - Will partner with the Department of Homelessness and Supportive Housing (HSH) and the Local Homeless Coordinating Board (LHCB)
  - Will work with LHCB and HSH to define roles and expectations and develop the committee's charter
  - Will include people with lived experience; housing and supportive service providers; HSH staff; and other key partners
- Committed to diverse representation, focusing on people who are historically marginalized, people with lived experience, and people with expertise in the homelessness system
- People with lived expertise of homelessness who are not paid by their employer will be compensated

# Implementation Committee Updates

- **55 applications** received
- Will notify committee members in 1-2 weeks
  - Goal is to seat the committee by early August
- Will be opportunities for those not selected to still participate in the CE redesign implementation

# Questions?

You can email [hshcoordinatedentryredesign@sfgov.org](mailto:hshcoordinatedentryredesign@sfgov.org) with additional questions or thoughts



# Thank you

QUESTIONS: [dhsh@sfgov.org](mailto:dhsh@sfgov.org)